



Management Accounts and Prudential Indicators for the period ending 31st August 2013



HUMBERSIDE
Fire & Rescue Service

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Key To Traffic Light System

The elements of the Traffic Light system being used in the report to highlight significant outturn variances / issues are as follows:-

1. **Status Column** - indicates, using a colour reference whether an issue is:-

Red **Potentially detrimental** to the finances of the Authority

Green **In line with budget or potentially advantageous** to the finances of the Authority.

2. **Direction Column** - this indicates the relative movement in the projected outturn position compared to the previous month as follows:-

Red A detrimental change.

Amber No change.

Green An advantageous change.

Possible Combinations

		Status	
		Red	Green
D I R E C T I O N	Red	✓	✓
	Amber	✓	✓
	Green	✓	✓

The combinations shaded are those that give the most concern from a financial perspective i.e. Status = Red and Direction = Red, Amber or Green.

HUMBERSIDE FIRE & RESCUE SERVICE
COMMENTARY ON THE MANAGEMENT ACCOUNTS
For the period 1 April 2013 to 31 August 2013

The following statements represent a summary of the financial activity of the Service for the period stated above.

Each statement is accompanied with notes, referenced to specific lines on that statement where significant variances have been forecasted or where further explanation of information shown is necessary.

Revenue Statements

These statements show the actual and committed revenue expenditure, in summary subjective heading format (Table 1) and broken down by objective headings (Table 2), as at 31 August 2013 compared to the profiled 2013/14 budget for the same period. The report also shows the forecasted outturn for the full year based on current levels of income and expenditure and any known variations to the end of the financial year.

Table 1

HUMBERSIDE FIRE & RESCUE SERVICE
REVENUE MONITORING SUMMARY STATEMENT 2013/14
1 April 2013 to 31 August 2013 (Period 05)

	Original Budget £'000	Revised Budget £'000	31 August 2013		Projection £'000	Full Year		Traffic Light		Note
			Profile £'000	Actual & Committed £'000		Variance		Status	Direction	
						£'000	%			
Employees										
Wholetime	26,695	26,695	11,123	10,996	26,695	-	-	Green	Amber	
Retained	3,783	3,783	1,376	1,158	3,633	(150)	(3.97)	Green	Green	1
Support	6,163	6,059	2,535	2,378	5,919	(140)	(2.31)	Green	Green	2
Other Employee Expenses (Training, Occ Health, Insurance)	1,372	1,410	547	593	1,580	170	12.06	Red	Red	3
Total Pay & Pensions	38,013	37,947	15,581	15,125	37,827	(120)	(0.32)			
Premises	2,168	2,168	1,277	1,203	2,153	(15)	(0.69)	Green	Green	4
Transport	1,169	1,185	507	365	1,125	(60)	(5.06)	Green	Red	5
Supplies & Services	3,519	3,802	1,352	1,020	3,631	(171)	(4.50)	Green	Amber	6
Support Services	130	130	21	31	130	-	-	Green	Amber	
Total Expenditure	44,999	45,232	18,738	17,744	44,866	(366)	(0.81)			
Income	(521)	(521)	(100)	(748)	(521)	-	-	Green	Amber	
Net Expenditure (Ex Capital Charges)	44,478	44,711	18,638	16,996	44,345	(366)	(0.82)			
Interest Payable	996	996	-	305	996	-	-	Green	Amber	
Interest Receivable	(50)	(50)	(21)	(45)	(90)	(40)	80.00	Green	Amber	7
Contingency	35	65	-	-	65	-	-	Green	Amber	
Accounting Adjustments	978	978	(328)	(1,669)	978	-	-	Green	Amber	
Contributions to /(from) Reserves	5	(258)	-	-	(258)	-	-	Green	Amber	
Net Budget Requirement	46,442	46,442	18,289	15,587	46,036	(406)	(0.87)	Green	Green	
Financed By										
Council Tax Funding	(3,815)	(3,815)	(1,590)	(1,632)	(3,815)	-	-			
Business Rates	(3,101)	(3,101)	(1,292)	(1,346)	(3,101)	-	-			
National Non Domestic Rates	(20,550)	(20,550)	(8,563)	(10,726)	(20,550)	-	-			
Precepts	(18,976)	(18,976)	(7,996)	(8,000)	(18,976)	-	-			
	-	-	(1,152)	(6,117)	(406)	(406)	-			

Table 2

HUMBERSIDE FIRE & RESCUE SERVICE
REVENUE MONITORING STATEMENT 2013/14
1 April 2013 to 31 August 2013 (Period 05)

	Original Budget £'000	Revised Budget £'000	31 August 2013		Full Year			Traffic Light		Note
			Profile £'000	Actual & Committed £'000	Projection £'000	Variance		Status	Direction	
						£'000	%			
Community Fire Safety										
Expenditure										
Employees										
Wholetime	1,226	1,226	511	418	1,226	-	-	Green	Amber	
Retained	76	76	32	11	76	-	-	Green	Amber	
Support	1,938	1,834	764	667	1,744	(90)	(4.91)	Green	Green	2
Indirect Employees	9	47	20	10	47	-	-	Green	Amber	
Premises	1	1	-	19	1	-	-	Green	Amber	
Transport	7	23	9	6	23	-	-	Green	Amber	
Supplies and Services	306	356	148	112	356	-	-	Green	Amber	
Total Expenditure	3,563	3,563	1,484	1,243	3,473	(90)	(2.53)			
Income	(63)	(63)	(26)	(150)	(63)	-	-	Green	Amber	
Net Expenditure	3,500	3,500	1,458	1,093	3,410	(90)	(2.57)			
Fire Fighting & Rescue Operations										
Expenditure										
Employees										
Wholetime	21,502	21,502	8,959	8,872	21,502	-	-	Green	Amber	
Control	1,242	1,242	517	509	1,242	-	-	Green	Amber	
Retained	3,707	3,707	1,344	1,147	3,557	(150)	(4.05)	Green	Green	1
Support	158	158	66	53	158	-	-	Green	Amber	
Indirect Employees	19	19	8	11	19	-	-	Green	Amber	
Premises	1,278	1,278	821	861	1,263	(15)	(1.17)	Green	Green	4
Transport	17	17	7	2	17	-	-	Green	Amber	
Supplies and Services	1,263	1,380	401	396	1,230	(150)	(10.87)	Green	Amber	6
Total Expenditure	29,186	29,303	12,123	11,851	28,988	(315)	(1.07)			
Income	(305)	(305)	(29)	(463)	(305)	-	-	Green	Amber	
Net Expenditure	28,881	28,998	12,094	11,388	28,683	(315)	(1.09)			
Management & Support Services										
Expenditure										
Employees										
Wholetime	2,725	2,725	1,136	1,197	2,725	-	-	Green	Amber	
Support	4,067	4,067	1,705	1,658	4,017	(50)	(1.23)	Green	Amber	2
Other Pension Costs	589	589	197	224	589	-	-	Green	Amber	
Indirect Employees	554	554	221	335	724	170	30.69	Red	Red	3
Employee Related Insurances	201	201	101	13	201	-	-	Green	Red	
Premises	889	889	456	323	889	-	-	Green	Amber	
Transport	1,141	1,141	489	355	1,081	(60)	(5.26)	Green	Red	5
Supplies and Services	1,721	1,867	708	418	1,846	(21)	(1.12)	Green	Amber	6
Support Services	125	125	21	31	125	-	-	Green	Amber	
Contingency	35	65	-	-	65	-	-	Green	Amber	
Total Expenditure	12,047	12,223	5,034	4,554	12,262	39	0.32			
Income	(153)	(153)	(45)	(135)	(153)	-	-	Green	Amber	
Net Expenditure	11,894	12,070	4,989	4,419	12,109	39	0.32			
Democratic Representation & Management										
Expenditure										
Transport	4	4	2	2	4	-	-	Green	Amber	
Supplies and Services	157	157	65	73	157	-	-	Green	Amber	
Support Services	-	-	-	-	-	-	-	Green	Amber	
Net Expenditure	161	161	67	75	161	-	-			

Cont....

Table 2 Cont....

HUMBERSIDE FIRE & RESCUE SERVICE
REVENUE MONITORING STATEMENT 2013/14
 1 April 2013 to 31 August 2013 (Period 05)

	Original Budget £'000	Revised Budget £'000	31 August 2013		Full Year			Traffic Light		Note
			Profile £'000	Actual & Committed £'000	Projection £'000	Variance		Status	Direction	
						£'000	%			
Corporate Management Expenditure										
Supplies and Services	72	42	30	21	42	-	-	Green	Amber	
Support Services	5	5	-	-	5	-	-	Green	Amber	
Net Expenditure	77	47	30	21	47	-	-			
Net Expenditure (excluding Capital Charges)	44,513	44,776	18,638	16,996	44,410	(366)	(0.82)			
Interest Payable	996	996	-	305	996	-	-	Green	Amber	
Interest Receivable	(50)	(50)	(21)	(45)	(90)	(40)	80.00	Green	Amber	7
Accounting Adjustments	978	978	(328)	(1,669)	978	-	-	Green	Amber	
Contributions to / (from) Reserves	5	(258)	-	-	(258)	-	-	Green	Amber	
Net Budget Requirement	46,442	46,442	18,289	15,587	46,036	(406)	(0.87)	Green	Green	
Financed by :										
Council Tax Funding	(3,815)	(3,815)	(1,590)	(1,632)	(3,815)	-	-	Green	Amber	
Business Rates	(3,101)	(3,101)	(1,292)	(1,346)	(3,101)	-	-	Green	Amber	
NDR	(20,550)	(20,550)	(8,563)	(10,726)	(20,550)	-	-	Green	Amber	
Precepts	(18,976)	(18,976)	(7,996)	(8,000)	(18,976)	-	-	Green	Amber	
	-	-	(1,152)	(6,117)	(406)	(406)				

Notes

1. This projected underspend is due to lower activity levels than anticipated.
2. This projected underspend is due to a number of vacant posts.
3. This is due to additional costs incurred by using agency staff to cover support vacancies.
4. Business rate charges for 2013/14 are slightly lower than anticipated.
5. This projected underspend relates to various transport costs including officer travel and maintenance of vehicles which is offset by a slight increase in vehicle insurance premiums.
6. This projected underspend is due to spending less on subsistence (£21k) and hydrants (£150k) than anticipated.
7. This variance is due to more investment income than anticipated as a result of higher cash balances.

Capital Statement

This report shows the actual and committed capital expenditure as at 31 August 2013 compared with the adjusted profiled 2013/14 budget for the same period. This report also shows the forecasted outturn for the full year based on current levels of expenditure and any known variations to the end of the financial year.

Table 3

**HUMBERSIDE FIRE & RESCUE SERVICE
CAPITAL MONITORING STATEMENT 2013/14
1 April 2013 to 31 August 2013 (Period 05)**

SCHEME	Original Budget £'000	Revised Budget £'000	31 August 2013		Projection £'000	Full Year		Traffic Light		Note
			Profile	Actual & Committed		Variance	Status	Direction		
			£'000	£'000					£'000	
Building Works										
Invest to Save	200	200	-	-	200	-	-	Green	Amber	
Immingham West	-	175	10	1	175	-	-	Green	Amber	
Workshops Relocation	-	1,997	-	-	1,997	-	-	Green	Amber	
Control Refurbishment	-	421	421	421	421	-	-	Green	Amber	
Clough Road	-	3,935	100	88	1,750	(2,185)	(55.53)	Green	Green	1
	200	6,728	531	510	4,543	(2,185)	(32.48)			
Vehicles										
Operational Vehicles	1,431	1,479	900	889	1,479	-	-	Green	Amber	
Support Vehicles	319	348	150	108	348	-	-	Green	Amber	
Equipment	609	666	200	193	666	-	-	Green	Amber	
Information Technology										
Core Programme	320	418	120	113	418	-	-	Green	Amber	
Control Refurbishment	-	188	188	188	188	-	-	Green	Amber	
Management Information System	-	36	10	1	36	-	-	Green	Amber	
Breathing Apparatus	-	848	-	-	248	(600)	(70.75)	Green	Amber	2
	2,879	10,711	2,099	2,002	7,926	(2,785)	(26.00)			

Notes

1. Clough Road will complete late summer 2014 and therefore some of the expenditure will be incurred in the 2014/15 financial year.
2. BA Cylinders will be purchased in 2013/14 and BA sets will be purchased in 2014/15.

Pensions Account Statement

The Authority has budgeted for a deficit of £9.307m on this account for 2013/14. The deficit for the year is now projected to be £7.464m due to the effect of increased employee contributions introduced by the Government.

The deficit on this account is financed through the Pensions Top-up Grant given by the CLG, of which 80% of the grant was received in July of this year. The Authority has to stand any cash flow losses until the balance of the grant is paid in full in July 2014.

Table 4

**HUMBERSIDE FIRE & RESCUE SERVICE
PENSIONS ACCOUNT STATEMENT 2013/14
1 April 2013 to 31 August 2013 (Period 05)**

	Original Budget £'000	Revised Budget £'000	31 August 2013		Projection £'000	Full Year		Note
			Profile £'000	Actual £'000		Variance £'000	%	
<u>Expenditure</u>								
Pension payments	11,701	12,403	6,202	6,153	12,403	-	-	
Commutations	2,701	1,857	928	624	1,857	-	-	
Transfer Values	100	100	50	-	100	-	-	
Total Pensions Expenditure	14,502	14,360	7,180	6,777	14,360	-	-	
<u>Income</u>								
Contributions								
Ill Health	(180)	(120)	-	-	(120)	-	-	
Employee's	(1,741)	(2,612)	(1,088)	(1,072)	(2,612)	-	-	
Employer's	(3,174)	(4,064)	(1,693)	(1,684)	(4,064)	-	-	
	(5,095)	(6,796)	(2,782)	(2,756)	(6,796)	-	-	
Transfer Values	(100)	(100)	-	-	(100)	-	-	
Total Pensions Income	(5,195)	(6,896)	(2,782)	(2,756)	(6,896)	-	-	
Net Pensions Deficit/(Surplus) To be financed by CLG grant	9,307	7,464	4,398	4,021	7,464	-	-	

Treasury Management

Borrowing & Lending Activity

This statement shows the borrowing and lending activities undertaken by the Corporate Finance section of Hull City Council, on behalf of the Service, for the period 1 April 2013 to 31 August 2013 under the terms of the SLA. It also shows any variation between the actual interest received from the temporary investment of surplus monies and the budgeted interest.

Table 5

**HUMBERSIDE FIRE & RESCUE SERVICE
BORROWING AND LENDING ACTIVITY STATEMENT
For the Month of August 2013**

Ref.	Company	Investment £	From	To	%	Returned	
						Interest £	Investment £
MMF	RBS Global Treasury Fund	350,000.00					
MMF	Ignis Sterling Liquidity Fund	1,000,000.00					
MMF	Goldman Sachs Liquid Reserve Fund	1,000,000.00					
301366	Woking Borough Council	1,000,000.00	02/08/2012	01/08/2013	0.26	2,592.88	1,000,000.00
301430	DMO	2,000,000.00	15/07/2013	01/08/2013	0.25	232.88	2,000,000.00
301417	Barclays Bank	2,000,000.00	31/05/2013	30/08/2013	0.45	2,243.84	2,000,000.00
301367	Isle of Wight Council	1,000,000.00	04/09/2012	03/09/2013	0.26	2,592.88	-
301445	DMO	1,000,000.00	31/07/2013	03/09/2013	0.25	232.88	-
301372	Glasgow City Council	1,000,000.00	13/09/2012	12/09/2013	0.27	2,692.60	-
301374	Rugby Borough Council	1,000,000.00	17/09/2012	16/09/2013	0.35	3,490.41	-
301402	Nationwide Building Society	1,000,000.00	21/03/2013	20/09/2013	0.54	2,707.40	-
301373	London Borough of Islington	1,000,000.00	02/10/2012	01/10/2013	0.26	2,592.88	-
301409	Nationwide Building Society	1,000,000.00	16/04/2013	16/10/2013	0.52	2,607.12	-
301375	Plymouth City Council	1,000,000.00	22/10/2012	21/10/2013	0.26	2,592.88	-
301379	Birmingham City Council	1,000,000.00	01/11/2012	31/10/2013	0.30	2,991.78	-
301383	Bank of Scotland	1,000,000.00	04/12/2012	03/12/2013	1.50	14,958.90	-
301425	Cornwall Council	2,000,000.00	15/07/2013	15/01/2014	0.28	2,823.01	-
301426	Dumfries & Galloway	1,000,000.00	15/07/2013	15/01/2014	0.28	1,411.51	-
301399	London Borough of Enfield	1,000,000.00	15/03/2013	28/02/2014	0.40	3,835.62	-
301400	Barnsley Metropolitan B.Council	1,000,000.00	15/03/2013	28/02/2014	0.40	3,835.62	-
301406	Bank of Scotland	1,000,000.00	02/04/2013	01/04/2014	1.10	10,969.86	-
301412	Salford City Council	1,000,000.00	30/04/2013	29/04/2014	0.35	3,490.41	-
301413	Salford City Council	1,000,000.00	07/05/2013	06/05/2014	0.35	3,490.41	-
301419	Aberdeen City Council	1,000,000.00	15/07/2013	15/05/2014	0.30	2,498.63	-
301421	Leeds City Council	1,000,000.00	16/07/2013	16/06/2014	0.30	2,753.42	-
301422	Leeds City Council	1,000,000.00	12/07/2013	16/06/2014	0.30	2,786.30	-
301433	Plymouth City Council	1,000,000.00	01/08/2013	10/07/2014	0.29	2,725.21	-
301418	Blackpool Borough Council	1,000,000.00	15/07/2013	14/07/2014	0.30	2,991.78	-
301424	Bury Metropolitan Borough Council	2,000,000.00	15/07/2013	14/07/2014	0.39	7,778.63	-
301423	Bassetlaw District Council	1,000,000.00	15/07/2013	14/07/2014	0.30	2,991.78	-
301432	Merthyr Tydfil Council	2,000,000.00	22/07/2013	21/07/2014	0.28	5,584.66	-
301444	Royal Bank of Scotland	1,000,000.00	31/07/2013	30/07/2014	0.70	6,980.82	-
301420	Woking Borough Council	2,000,000.00	01/08/2013	31/07/2014	0.30	5,983.56	-
301434	Isle of Wight Council	1,000,000.00	21/08/2013	20/08/2014	0.28	2,792.33	-
						<u>118,252.89</u>	

Total Investments at 31 August 2013

34,350,000.00

Summary of Interest Receipts

		Projection	Actual	Variance under/(over)	%
		£	£	£	
Accumulated interest on Investments to :	31/08/2013	20,835	45,122	(24,287)	(116.57)

Temporary Loans

	Investment	From	To	%	Interest
	£				£
Nil	-				-

The total amount temporarily invested at 31 August 2013 is £34,350,000 which includes £6.09m invested on behalf of the East Coast and Hertfordshire Control Project.

The balance in the Authority's Liquidity Manager Account (LMA) bank account as at 31 August 2013 is £105,511.78. This account currently accrues interest at 0.10%.

Movement in Revenue Reserves

This statement shows the movements on the revenue reserves for the period 1 April 2013 to 31 August 2013.

This statement also gives a projected value of revenue reserves at 31 March 2014 based on the projections in Table 1.

Table 6

HUMBERSIDE FIRE & RESCUE SERVICE MOVEMENT IN REVENUE RESERVES as at 31 August 2013

	As at 1 April 2013 £'000	In Year Movements £'000	Projected Balance at 31 March 2014 £'000
General Reserve	5,461	411 *	5,872
Earmarked Reserves			
Insurance	500	-	500
Control	100	(100)	-
East Coast & Hertfordshire Control	1,659	(659)	1,000
Clough Road Rebuild	1,250	(1,250)	-
Water Rescue Equipment	100	(100)	-
BA Replacement	700	(248)	452
Change Management	2,500	(200)	2,300
Wide Area Network (WAN)	1,913	(163)	1,750
New Brough Station	1,229	(1,229)	-
Data and Intelligence Management	150	(150)	-
Lease Buy-Out	750	(750)	-
Central Fire Station	2,000	-	2,000
HFR Solutions	280	300	580
	<u>18,592</u>	<u>(4,138)</u>	<u>14,454</u>

*In year contribution to the General Reserve is based on the budgeted contribution to the reserve plus any estimated under/overspend as at 31st August 2013.

Balance Sheet

This statement represents a snapshot of the balances at the date of this report.

It assumes that a revenue surplus of £6,117k, shown for the period in Table 1, is transferred to the General Reserve and that all capital expenditure is charged to the asset accounts.

As at the date of the report no long term borrowing to finance capital expenditure has been undertaken.

Table 7

	31-Aug
	£'000
Property, Plant & Equipment	65,399
Intangible Assets	594
Long Term Assets	65,993
Inventories	346
Short Term Investments	34,350
Short Term Debtors	2,274
Cash and Cash Equivalents	2,968
Current Assets	39,938
Cash and Cash Equivalents (liability)	
Short Term Creditors	(11,155)
Short Term Borrowing	(1,422)
Current Liabilities	(12,577)
Long Term Borrowing	(17,689)
Other Long Term Liabilities	(988)
Long Term Liabilities	(18,677)
Net Assets	<u>74,677</u>
Usable Reserves	29,387
Unusable Reserves	45,290
Total Reserves	<u>74,677</u>

The balance sheet displayed excludes IAS19 Employee Benefits pension liabilities of £549m. These liabilities relate to pension benefits that have been earned by employees which will eventually be paid as pensions in the future.

Prudential Indicators

The Prudential Indicators of the Authority for 2013/14 were approved at the 15 March 2013 Fire Authority Meeting.

The statements below monitor the actual performance to 31 August 2013 against the approved indicators.

Indicator 1 - Estimated Capital Expenditure 2013/14

This table reflects the forecasted capital expenditure as recorded in Table 3 of this report.

	2012/13 Actual £m	2013/14 Estimate Original £m	2013/14 Estimate Revised £m	2014/15 Estimate £m	2015/16 Estimate £m
Total Capital expenditure	3.457	2.879	7.926	2.265	3.115

Indicator 2 – Estimated ratio of Capital Financing Costs to Net Revenue Stream

This indicator reflects the estimated proportion of the net budget which is required to meet capital financing costs.

	2012/13 Actual %	2013/14 Estimate Original %	2013/14 Estimate Revised %	2014/15 Estimate %	2015/16 Estimate %
Ratio of Capital Financing Costs to Net Revenue Stream	7.88	5.95	5.97	7.06	6.64

Indicator 3 – Estimated Capital Financing Requirement

This indicator measures the Authority's need to borrow for capital financing purposes.

	Actual 31/03/13 £m	31/03/14 Estimate Original £m	31/03/14 Estimate Revised £m	Estimate 31/03/15 £m	Estimate 31/03/16 £m
Capital Financing Requirement	17.720	24.698	18.658	23.902	24.687

Indicator 4 – Authorised Limit for External Debt

The Authorised Limit for External Debt reflects the Authority's projected long and short term borrowing requirements at any time together with any other long term liabilities it may have. It is based on a prudent (but not worst case) scenario, and contains sufficient head room over and above this level to allow for operational management, for example, usual cash flow movements. The indicator was set at £34.415 million for 2013/14.

As at the 31 August 2013, there has been no short term borrowing nor has there been any long term borrowing undertaken in respect of capital expenditure. The Authorised Limit has not been approached at any point in the year to date and is not forecast to be approached during the remainder of the financial year.

Indicator 5 – Operational Boundary for External Debt

The Operational Boundary for External Debt is based on the same elements as the Authorised Limit (Indicator 4 above), but reflects directly the Director of Finance/S.151 Officer's estimate of the likely, prudent but not the worst case scenario without the additional headroom included in the Authorised Limit. This indicator therefore equates to the maximum external debt projected by this estimate and was set at £26.415 million for 2013/14.

As with the Authorised Limit, borrowing in the year to date has not exceeded the boundary and is not expected to exceed the boundary for the remainder of the financial year.

Indicator 6 – Fixed and Variable Rate Interest Exposure

This indicator seeks to ensure that the Authority limits its exposure to the risk of interest rate changes by restricting the proportion of variable rate borrowing within total borrowings. The approved limits for 2013/14 do not require amendment.

	As at 31/08/13	2013/14	2014/15	2015/16
	%	%	%	%
Fixed Rate – Upper Limit	100	100	100	100
Fixed Rate – Lower Limit	75	75	75	75
Variable Rate – Upper Limit	25	25	25	25
Variable Rate – Lower Limit	-	-	-	-

Indicator 7 – Upper and Lower Limits for the Maturity Structure of Borrowings

This indicator also seeks to ensure the Authority controls its exposure to the risk of interest rate fluctuations by limiting the proportion of debt maturing in any single period. The maturity structure of external debt is within the current approved upper and lower limits.

	Upper Limit %	% As at 31/08/13	Lower Limit %
Under 12 Months	10	4.97	-
12 months and within 24 months	10	5.74	-
24 months and within 5 years	25	16.21	-
5 years and within 10 years	60	23.82	-
10 years and above	80	49.26	-

Indicator 8 – Upper Limit for the Maturity Structure of Investments

When the 2013/14 Prudential Indicators were established the Authority's cash flow strategy was that any investment of surplus funds would not exceed a period of more than 364 days duration. To date, effective cash flow management has duly reflected this strategy, and it is anticipated that any future investments in this financial year will also reflect this strategy.

Key Indicator of Prudence

Under the Prudential Code a key indicator of prudence is that "net external borrowing does not, except in the short term, exceed the total of the Capital Financing Requirement in the preceding year plus the estimates of additional Capital Financing Requirements for the current and the next two financial years". To date, this indicator has not been breached.

Budget Virements (transfer between lines) Processed

There have been no budget virements processed during August 2013.

HFR Solutions

As at 31st August 2013 it is anticipated that the post-tax surplus generated by HFR solutions during 2013/14 will be in the region of £335k.