

**CAPITAL PROGRAMME 2019/20 ONWARDS  
- VEHICLES, ESTATES AND ICT**

SUMMARY

1. This report sets out for approval the proposed capital programme for vehicles, estates and ICT for 2019/20 onwards.
2. The programme has been approved by SLT at their meeting on 20 November 2018.

RECOMMENDATIONS

3. That Members approve the capital programme for vehicles, estates and ICT for 2019/20 onwards and that it is incorporated into the Medium-Term Financial Plan 2019/20 to 2022/23 to be considered at the 11 February 2019 Fire Authority meeting.

VEHICLE REPLACEMENT PROGRAMME 2018/19 ONWARDS

4. In the last 12 months the Service has taken delivery of two fire appliances representing a £560k investment, a number of light vehicles which represented £185k of investment and two Rescue Support Units (RSU) representing an investment of £700k.
5. A detailed review of the vehicle replacement programme this year has seen a £26k saving in light vehicles against a budget of £236k. This is mainly attributed to extending the life of existing underutilised vehicles and purchasing appropriate vehicles at a significantly lower cost via the Police procurement framework.
6. A 45m Ariel Ladder Platform (ALP) is currently in build at Bronto, Finland and it is due to be delivered in July 2019, this is still on budget.
7. As per last year's review of the vehicle replacement programme linked to condition reporting through Emergency Services Fleet Management (ESFM), the identified savings of circa £1.96m over the 4-year period (within the heavy vehicle replacement programme) and the £302k (linked to the light vehicle replacement programme), is still on course. The decision to further extend the life of the current fleet will continue to be reviewed linked to ongoing condition reporting.
8. In light of the above the predicted capital expenditure for 2019/2020 relating to heavy vehicles is £450k and £370k light vehicles (see Appendix 1).
9. The rolling programme of vehicle replacement, equipment and PPE is summarised below; however, it must be noted that 2019-2020 will include a full changeout of structural Fire Fighting PPE representing a £1m investment.
10. A detailed vehicle and operational equipment replacement programme is set out in Appendix 1.

	2019/20	2020/21	2021/22	2022/23
	(£)	(£)	(£)	(£)
Heavy Vehicles	0.45m	Nil	2m	1.82m
Light vehicles	0.37m	0.38m	0.154m	0.215m
Equipment / PPE	1.069m	0.193m	0.351m	0.35m
<b>Total</b>	<b>1.889m</b>	<b>0.573m</b>	<b>2.506m</b>	<b>2.389m</b>

#### ESTATES 2019/20 ONWARDS

11. 2018/19 saw the merger of both estates teams from Humberside Fire and Rescue Service (HFRS) and Humberside Police (HP) to form the Joint Estates Service (JES) with effect from 1 April 2018, with the aim of providing a more integrated and resilient service and delivering efficiencies for both organisations.
12. As the Service is in its transition year and processes currently being developed and refined, there has been some slippage on the delivery of the current year's capital programme, although planning for existing schemes is now picking up pace.
13. Works commenced on site at Kirton Lindsey in September, incorporating an extension to the station to facilitate improvements to changing and welfare facilities. The scheme is on time and on budget and is scheduled to complete by the end of November.
14. The programme of breathing apparatus training facility upgrades across three sites, (Bridlington, Grimsby and Scunthorpe) is also progressing well, with Bridlington and Grimsby schemes in the final snagging stages and with the final scheme at Scunthorpe also programmed to finish by the end of November.
15. Plans for the new Clough Road training facility, to be constructed on land adjacent to the station have been finalised and planning permission has now been approved. Tenders are now in the process of being evaluated. Tender returns are currently higher than anticipated and a process of value-engineering will be undertaken prior to award. In order to progress the scheme an additional £250k has been included within the revised programme (subject to value engineering as detailed). Construction is scheduled to start on site December/January, with completion expected by end of March 2019.
16. Planning has started linked to works across a number of sites aimed at improving dignity and privacy provisions. Beverley and Market Weighton have been identified as highest priority during this financial year, with schemes at Barton and Calvert Lane scheduled for next year.
17. Planning for the three station refurbishment schemes at Bridlington, Scunthorpe and Goole will shortly commence, following the procurement of specialist consultancy support. These schemes will focus on improving dignity and privacy provisions on station as well as overall modernisation works.

18. Following the finalisation of the District structures, works on planning for the SHQ Phase 2 scheme are now being progressed, with detailed planning shortly to commence; works currently scheduled for Spring 2019.
19. The JES has been working alongside operational teams from both HFRS, HP and Yorkshire Ambulance Service, to develop plans for a co-location scheme at Driffield fire station. In addition, a scheme at Pocklington fire station has also been progressed with HP.
20. In addition to the previously approved capital programme, a scheme of works is required at Cleethorpes to undertake urgent re-roofing works and to replace the existing heating system. Costs are estimated at £85,000 and it is proposed that this is included as an addition to the 2019/20 estates capital programme.
21. Feasibility work is also underway to look at options for Howden Fire Station to resolve issues around dignity and condition of the station and explore partnership opportunities. Depending on the outcomes of this work, there may be a need to allocate additional funds in upcoming years to a scheme of works.
22. The Capital programme for estates is detailed below and reflects the additional capital areas of work identified. To enable this to come to fruition it is proposed that an allocation of future years budget is rolled forward which will enable works to be complete while remaining within the existing budget envelope. Due to the extent of works over the next year it is foreseeable that some elements of this may run into 2020/21.
23. The Capital programme for estates is as follows:

Scheme	2018/19 £k	2019/20 £k	2020/21 £k	2021/22 £k	2022/23 £k
<b>Station refurbishments</b>					
Bransholme	27				
Bridlington	450				
Scunthorpe	100	400			
Goole	100	300			
<b>Training facilities upgrades</b>					
Clough Road Training	566	250			
B.A. Training refurbishments	391				
SHQ OTC upgrade	150				
<b>Other schemes</b>					
SHQ Phase 2	420				
Spend to save	142				
Dignity schemes	355	435			
Co-location fund	50	50			
Cleethorpes boiler and roof		85			
Howden		200	200		
Block Allocation		80	200	500	500
<b>Total Budget</b>	<b>2,751</b>	<b>1,800</b>	<b>400</b>	<b>500</b>	<b>500</b>

24. In order to fund the programme of works outlined it has been necessary to bring forward a proportion of the funding allocation for future years however it should be noted that the overall budget envelope for the period 2019 – 2023 remains the same at £5.951m.

## ICT 2019/20 ONWARDS

25. The core ICT Replacement Programme has been brought together with the agile/flexible working programme to ensure that replacement equipment is agile-ready. This means that the maximum use and value can be obtained from all ICT equipment.
26. Emergency Services Network (ESN) is the 4G LTE replacement for the Airwave radio scheme currently in use for operational communications. ESN will provide a range of voice and data capabilities not currently available through the existing Airwave system. Transitional funding is expected on a 'like for like' basis, but will fall short of the requirements necessary to leverage the full potential so is now part of the ICT capital programme
27. Data Centre equipment will need to be upgraded as part of a regular programme to ensure that there remains enough capacity for critical business processes and to provide the resilience needed for an emergency service. While hosting options for applications are now actively pursued, it will be essential to maintain some 'on premise' facilities.
28. A number of business applications will need to be replaced in the life of this ICT Capital Programme and so funding has been assigned to cover this cost.
29. The ICT Capital Programme is as follows:

	2019/20	2020/21	2021/22	2022/23
ICT Replacement Programme and Agile/Flexible Working Services	£150k	£175k	£250k	£250k
Emergency Services Network Devices	£200k	£100k	-	-
Data Centre Hardware Upgrade	£150k	£150k	£150k	£100k
Information Systems Upgrades and Development	£175k	£175k	£175k	£175k
Total	£675k	£500k	£575k	£525k

## STRATEGIC PLAN COMPATIBILITY

30. The capital replacement programme meets the Service's strategic objective of making the most of the resources that it has.

## FINANCIAL/RESOURCES/VALUE FOR MONEY IMPLICATIONS

31. The financial impact of the proposals are detailed in the report. Subject to approval of the recommendations contained within the report, the financial effect of the proposals will be incorporated into the Authority's revenue and capital plans for 2019/20 onwards that will be presented for consideration and final approval at the Fire Authority in February 2019.
32. The most appropriate method of financing the assets set out in this report will be determined on the basis of value for money and risk to the Authority. This will be undertaken prior to the start of the financial year in liaison with the Authority's Treasury Management advisors.

## LEGAL IMPLICATIONS

33. Up to date, modern and fit for purpose vehicles, premises and IT equipment are essential in order for the Authority to meet its legal responsibilities to both employees and its communities.

## EQUALITY IMPACT ASSESSMENT/HR IMPLICATIONS

34. Capital investment into the infrastructure will afford wide ranging benefits particularly linked to improvements in dignity arrangements highlighted within the estates capital programme.

## CORPORATE RISK MANAGEMENT IMPLICATIONS

35. It is essential that an ongoing programme of replacement is in place to ensure that assets are 'fit for purpose' and to mitigate against the risks of financial resources not being synchronised with service planning.
36. In determining an appropriate programme of replacement, due consideration has been given to expected asset life, planned operational requirements and financial implications with appropriate involvement from all key internal stakeholders.

## HEALTH AND SAFETY IMPLICATIONS

37. Health and Safety considerations and responsibilities are paramount and to that end the Authority aims to provide suitable and sufficient equipment and vehicles to ensure effective service delivery

## COMMUNICATION ACTIONS ARISING

38. A communication to all staff groups detailing the proposed investment in the capital programme will be circulated in due course.

## DETAILS OF CONSULTATION AND/ OR COLLABORATION

39. This report has been developed in consultation with key stakeholders across the organisation. Consultation linked to individual schemes will be undertaken as necessary.

## BACKGROUND PAPERS AVAILABLE FOR ACCESS

40. Medium-Term Financial Plan for 2019/20 to 2022/23.

## RECOMMENDATIONS RESTATED

41. That Members approve the capital programme for vehicles, estates and ICT for 2019/20 onwards and that it is incorporated into the Medium-Term Financial Plan 2019/20 to 2022/23 to be considered at the 11 February 2019 Fire Authority meeting.

**S TOPHAM**

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27 November 2018

